

Proposed Scrutiny Review

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| <p>Councillor Name requesting review</p> | <p>Cllr Tim Barrett</p> |
| <p>Subject matter to be reviewed</p> | <p>Historic relationship between Brentwood Borough Council and Brentwood Leisure Trust – from foundation to final closing.</p> |
| <p>Rationale – (key issues and/or reason for undertaking the review)</p> | <p>In 2004 Brentwood Borough Council transferred the management and operation of its leisure provision (mainly focused around Brentwood Leisure Centre) to the Brentwood Leisure Trust (BLT). In considering its leisure provision, Brentwood Borough Council had developed a proposal for a new, sole operator (BLT) for its leisure provision that was to take full, independent responsibility.</p> <p>From 2004 on, Brentwood Borough Council has provided the Brentwood Leisure Trust (BLT) with substantial assistance both financial (including grants and loans) and contractual (such a support services) over the last 16 years. BLT has ceased trading as of 28/10/2020 with Brentwood Borough Council the Trust’s largest creditor.</p> <p>A new operating model for the council’s leisure provision is under development. Lessons from the previous model will assist and inform considerations for new operating model to offer an improved, resilient and value-for-money service for Brentwood residents, by learning the lessons of</p> |

Appendix B

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| | the BLT relationship – what worked, what did not and what could be done better. |
| Purpose of Review/Objective (specify exactly what the review should achieve) | To determine lessons that can be learnt from the process of initial development of Brentwood Leisure Trust, the terms of transfer of provision of leisure, and the relationship between Brentwood Borough Council and Brentwood Leisure Trust throughout its existence. Identify recommendations for future leisure operating models that would improve services and avoid reoccurrence of the situation now faced by the Council. |
| Indicators of Success (what factors would indicate that a review has been successful) | Report produced with an analysis of the process of awarding leisure, operations, the previous relationship and recommendations for future improvements, which is considered and noted by members of A&S, PRED and C&H committees. |
| Methodology/Approach (what types of enquiry will be used to gather evidence and why) | A small sub-committee of A&S (Task & Finish group) to produce a report, working with officers, that defines the lessons learnt from the establishment and relationship with BLT, alongside recommendations for the development of further leisure provision operating models. The report to include an analysis of the records available to the Officers or that are in the public domain from the 16 year relationship, alongside an analysis of the documentation on the establishment of the independent leisure operator and award of the leisure provision. Given the likely scale of the records, interim reports to be produced at appropriate reporting points (A&S Committee meetings). |